Unit Strategic Plan 2021 - 2023

Name of Program / Department: Learning Resource Centers

Mission Statement

The primary purpose of the Learning Resource Centers is to provide library materials, services, and facilities necessary to support the College's instructional programs, to meet student course and non-course related library needs, and to meet administrative and public service requirements. In addition, the Learning Resource Centers accept the responsibility for providing materials and services to all members of the College community including traditional and nontraditional students, online, and distance learners. We further strive to promote the teaching and learning process through an information literacy program designed to enable users to "recognize when information is needed and have the ability to locate, evaluate, and use effectively the needed information

Summary of Access, Productivity and Effectiveness

The Learning Resource Centers maintain comprehensive statistics in five major areas: personnel, collection, circulation, information literacy and student engagement, and electronic resource usage statistics. These categories are reported on national academic library surveys and allow us to compare ourselves with peer institutions and others. The library uses these comparisons as well as internal methods to measure effectiveness.

Personnel

Each campus library employs a professional librarian holding the Master's degree in library and information studies from an American Library Association accredited university. Each campus library also employs a part-time professional librarian for evening hours. Both the Jefferson and Shelby Campus libraries employ an additional staff member during daytime hours due mainly to the higher enrollment as well as the

physical size of those locations. Each campus librarian is responsible for all facets of library services at their respective locations, including but not limited to collection development, bibliographic instruction, reference services, and circulation. The library director maintains all technology which includes cataloging, systems administration, website management and provides library services at the Chilton Campus LRC and on other campuses.

Collection

The Learning Resource Centers acquire resources in both print/traditional and electronic/online format. Since it is not anticipated staff levels will increase, the Centers continue to rely on electronic resources and services. Print resources require staff involvement for physical processing and storage. Shelby, St. Clair, and Chilton have limited space available for print resources; therefore, the shift to online content will continue to be the most feasible and cost-effective method of collection development. This includes the cancelation of various print journal titles as those titles become available/affordable in electronic format. The library completed a major inventory and weeding project during the previous cycle and the combined titles held reflects those changes.

Collection	FY2018	FY2019	FY2020
Titles Held [traditional]*	63,660	63,134	50,075
Electronic Books available	193,910	241,935	235,131
Print Journals	181	156	149
Digital Media	24,932	26,768	32,094
Electronic Aggregation	60	57	59

*Title count; not volume count

Circulation and Usage

Circulation of traditional print materials continue to decline. During COVID-19 Protocols, circulation declined significantly and is not expected to reach previous levels.

As a result of the sudden move to virtual learning for all courses, the library replaced print content with electronic content across all disciplines wherever possible.

Usage statistics for electronic resources indicates students took advantage of the additional content.

Format	Previous Cycle [Average]	Current
Regular/Traditional	495	113
Electronic Book Searches	97,885	108,339
EDS Platform Sessions	159,413	244,628
Content access via direct link*	n/a	69,104

Platform sessions indicate the number of times the library's integrated search tool [EBSCO Discovery Service] is utilized. EDS is our primary search engine. "Content access via direct link" is a new reporting category. This content is pulled from all electronic resources and used to create direct links for student access without using the integrated search tool. This feature was emphasized during COVID-19 Protocols to ensure students had access to the most relevant course-related content.

Information Services

Library instruction is the most important service the library staff provides, and it is conducted through a variety of methods:

- classroom instruction as scheduled by instructors and instructional sessions for various groups and events on campus [virtual via Blackboard or on campus]
- virtual instruction using interactive tutorials and quizzes [Springshare LibWizard software]
- interactive guidance using subject and program resource guides [Springshare LibGuides CMS platform
- virtual reference service including both a live chat option and a self-service knowledge base option [Springshare LibAnswers platform

Library Service	Previous Cycle [Average]	Current
Classroom instruction	160	74
Virtual Instruction	2,298	7,283
Access/views: Interactive Guides	212,754	387,211
Virtual Reference [live and self-service]	2,719	7,673
Student Engagement*	2,588	69,711*

*Includes one-on-one interactions and access of direct linking to course-related resources gathered from instructional syllabi.

Peer Comparison

The Resource Centers use the National Center for Educational Statistics to gather data on comparable institutions. The JSCC Libraries compare favorably with all ACCS member institutions and exceed many in the number of services and resources provided.

Please see attached supporting document:
- National Center for Education Statistics Peer Comparison Snapshot for all member ACCS institutions

2019 – 2020 Accomplishments

Electronic resource subscriptions were renewed with no interruption of service or delivery.

Print journal subscriptions were renewed with no interruption in service or delivery; those titles that can be accessed digitally were dropped due to storage issues at each campus LRC.

Additional subject specific content in nursing and allied health was acquired.

Additional interactive learning tools to support retention initiatives of the college

were acquired.

Creation of online tutoring platforms for writing and math complete with interactive forms for document submission and chat widgets for live interaction with the respective tutors.

When the college shifted to online learning across all disciplines in March of 2020 in response to COVID-19, the Learning Resource Centers continued to provide library services and resources in online formats. We were uniquely prepared for this shift and simply expanded some of our services to include longer evening and weekend hours for online reference and implemented direct linking to course-related content based upon course syllabi. Usage statistics indicate the LRCs remained very active during this period.

2020 – 2021 Accomplishments

All resource subscriptions [print and digital] were evaluated and renewed with no interruption in service.

Current library technology suite license agreements were renewed with no interruption of service or delivery.

Continued implementation of direct linking to course-related content based upon syllabi and expanded collaboration with faculty.

Expansion of Springshare Library Technology Suite to provide dynamic scheduling for Enrollment Services. The LRCs acquired LibCal which integrates with the college's institutional Zoom account to provide online advising for general advising, nursing and allied health advising, and financial aid counseling. The software automates all communication [confirmation and reminder emails, auto-generation of Zoom links] and retains all appointment data and correspondence.

Internal Conditions:

1. **Technology**

   The library maintains several advanced systems which provide for the delivery of resources, services, and materials to the JSCC campus community. These systems also provide for a rich online environment for all library users, especially those whose primary mode of education is online or distance education. The cost for these systems is in the form of annual subscriptions and license agreements. These costs can be expected to increase approximately five to seven percent each year.

   All library technology is purchased and maintained by the library and does not impose upon the staff of the Information Technology Department with the exception of those Learning Tool Inter-operability [LTI] applications which allow the library technology to integrate with the college course management system. It should also be noted that the current technology configuration for the library requires no equipment maintenance as all systems are hosted by the respective vendors.

2. **Budget**

A. Integrated information technology systems

Systems Subscriptions Most Recent Service Year FY2021

AutoGraphics VERSO ILS	$5019.00
Springshare Library Suite	$11,410.00
EBSCO Discovery Service	$ 24,084.00
EBSCO LTI Apps	$1945.00
Full Text Find/Link Resolver	$3508.00
OpenAthens SSO Authentication	$5623.00
GVRL Hosting Fee	$600.00

TOTAL   **$52,189.00**

The cost for these systems can be expected to increase from approximately five to seven percent each year. The libraries cannot function without the continued renewal of each of these subscriptions. It should also be noted that LibGuides CMS provides the interactive web presence for Advising, the ADA Accommodations Office; High School Programs; Learning Success Centers; and the Testing Centers; these are maintained by the library director. The library technology suite also provides dynamic calendar software for virtual appointments and events management for Enrollment Services [Advising, Financial Aid, Dual Enrollment Coordinator] and the Nursing Education Programs.

Projected costs for FY2022: $55,842.23

Please see the attached supporting documents for full list.

B. Collection development

Accreditations: Replacement of aged/weeded content in programs seeking accreditation; addition of new resources and electronic content for those programs

Initiatives: Addition of electronic content to reflect initiatives in developmental education and workforce development programs

Collaboration: The library's new technology suite provides online forms for collection development and therefore there is a welcomed trend toward increased collaboration with faculty and the integration of learning resources into the curriculum; new resources are continuously being considered for acquisition.

C. Current print journal subscriptions, projected cost of renewals

Subscriptions to print journals are reviewed each year to determine feasibility in retaining. Cost increases are based upon 3-year average of 5 to 7 percent increase per subscription. The libraries continue to reduce print volumes due to shortages of storage space and the ease of electronic replacements.

Most Recent Service Year FY2021

Jefferson LRC	$ 2,278.68
Shelby LRC	$ 2,809.00
St. Clair LRC	$ 1,312.62
Chilton LRC	$1,351.21
Total	$7,751.51

Projected costs for FY2022: $8,294.11

D. Current subscriptions to databases and learning resources

Resource	FY2021
Cambridge Companions Online	$1,544.04
Credo Reference Library	$4,402.74
Academic Complete E-books	$9,003.00
Academic Search Complete	$6,986.00
Associates Program Plus	$13,320.00
Business Source Complete	$5,723.00
CINAHL Complete	$10,425.00
Applied Sciences & Technology Complete	$8,824.00
America: History & Life With Full Text	$5,208.00
Historical Abstracts With Full Text	$5,208.00
Literary Reference Center	$8,730.00
Nursing Reference Center Plus	$10,535.00
PrepStep for Community Colleges	$5,364.00
PrepStep Computer Skills Center	$3,111.00
Job & Career Accelerator	$2,771.00
Rehabilitation Reference Center	$6,938.00
Allied Health	$1,504.86
Peterson's Education & Career Center	$3,244.29
Bloom's How To Write About	$1,236.23
Films On Demand	$13,481.50
Today's Science	$934.96
Feature Films for Education	$4,509.32

Nursing Journals/Made Incredibly Easy Series	$23,881.00
Oxford Art; Oxford Music	$7,558.20
NexGen NCLEX-RN Webinars for Faculty	$1,899.00
Interactive Modules for Faculty & Students	$5,000.00
Webinars/Content for Clinical Educators	$2,150.00
TOTAL	**$173,492.14**

Projected costs for FY2022: $185,636.59

3.   Staffing

A.   Jefferson LRC

The Jefferson LRC represents the largest physical space of any of the JSCC libraries and therefore requires the largest workforce. The Learning Resource Center on the Jefferson Campus is also a designated selective depository for government documents. The LRC also houses the institutional archives. Currently, the Jefferson LRC employs one full time librarian, one part-time evening librarian, and one professional staff member.

B.   Shelby LRC

The Shelby LRC currently employs one full time librarian, one part-time librarian for evenings, and one non-professional staff member.

The Shelby LRC also hosts tutors for math and English. Those salaries are not paid from the library budget but their presence in the LRC is a wonderful asset to our students and creates opportunities for student engagement with library staff.

D.   St. Clair LRC

The St. Clair LRC employs one professional librarian and one part-time evening librarian.

E.   Chilton LRC

The Chilton LRC employs one professional librarian and one part-time evening librarian.

4. Resources

A. Combined Collections period ending FY2021:

Collection	Total FY2021
Titles Held [traditional]	51,991
Electronic Books available	223,887
Print Journals	132
Digital Media	53,895
Archives	45 linear feet
Databases	59*

*Only those databases for which the college pays are reflected in the cost projections. The total above includes those available to us via the Alabama Virtual Library as well.

The collection is constantly undergoing analysis and maintenance. A major weeding and inventory project was completed during 2020; as a result, the combined print collection is significantly lower than in years past and will continue to be reduced. Electronic holdings have increased significantly during the last reporting period and the library will continue to pursue content in electronic formats.

B. Technology

EBSCO Discovery Service with Full Text Finder [formerly A to Z Link Source]

Springshare Library Technology Suite

OpenAthens Single Sign On Remote Authentication

Miscellaneous hardware/software to support systems

All technology systems work interactively to provide the rich online environment of the Learning Resource Centers. The systems also provide a means of inventory control, electronic resource management, and data collection/assessment. Funding is required each year to maintain these systems' licenses and software agreements.

5. Enrollment

The Learning Resource Centers serve the entire college community with a library at each physical campus and the provision of resources and services to distance education.

Enrollment [Data provided by JSCC IRIR]

Enrollment Headcount Fall 2020   8,531

Enrollment FTE Fall 2020   2,451

Enrollment numbers are provided here to show the number of students being served by the four libraries and the library technology.

6.   Facilities

A.   Jefferson LRC

The Jefferson LRC represents the largest physical space in the library system. The library will continue to decrease print holdings and focus on electronic content. The Jefferson LRC is also a repository for government documents. By permission from the Federal Depository Library Program, the JSCC Libraries have moved away from any print material in the government documents collection.

B. Shelby LRC

The Shelby LRC has a seating capacity of approximately 120 with study carrels, a group study room, individual study rooms, and an open computer lab. The Shelby LRC also hosts math and English tutors. The ADA Accommodations and related testing rooms are also housed in the Shelby LRC.

B.   St. Clair LRC

The St. Clair LRC facility as a seating capacity of approximately 45 students with networked computing and printing services for students.

C.   Chilton LRC

The Chilton LRC facility has a seating capacity of approximately 45 students with networked computing and printing services for students.

7.   Equipment

This area has significantly reduced with the move to cloud solutions for library technology as well as the increase in digital content. The primary equipment needs for

the libraries revolve around student and staff computing. The library will rely on guidance from the Information Technology Department for scheduled replacement of student computing and printing services. Any computers up for replacement as determined by a rotating schedule will be requested in the upcoming fiscal year.

A.   Photocopying:

Each Learning Resource Center provides photocopying via a coin-operated leased copy machine. The library will defer to vending services in judging the life expectancy of those leased copiers.

B.   Student Computing

Replacement of computers is managed by a Rotation Schedule provided by the Information Technology Department.

Jefferson LRC: student computing area consisting of ten networked computers connected to one high-capacity black and white printer. The Jefferson LRC also has one networked computer with adaptive technology for use by students receiving accommodations through the ADA Accommodations Office. The Information Technology Department provides all maintenance and service to these machines.

Shelby LRC: student computer lab of twenty-two networked computers connected to one high-capacity black and white printer. The Shelby LRC also has one networked computer with adaptive technology for use by students receiving accommodations through the ADA Accommodations Office. The Information Technology Department provides all maintenance and service to these machines.

St. Clair LRC: student computing area of five networked computers connected to one high-capacity black and white printer. The St. Clair LRC also has one networked computer with adaptive technology for use by students receiving accommodations through the ADA Accommodations Office. The Information Technology Department provides all maintenance and service to these machines.

Chilton LRC: student computing area of twelve networked computers connected to one high-capacity black and white printer. The Chilton LRC also has one networked computer with adaptive technology for use by students receiving accommodations through the ADA Accommodations Office. The Information Technology Department provides all maintenance and service to these machines.

E.   Staff Computing

Staff computers are also included in the Rotation Schedule mentioned above and any replacements will be driven by the schedule.

External Conditions
- Rising costs of all library resources
- Continued increase in courses delivered online only
- Issues surrounding digital publishing and its continued impact on the publishing industry and subsequent effect on libraries and how we provide access to resources
- Accreditations: program specific
- Regional accreditation [SACSCOC] and related resources to support the selected quality enhancement plan
- Developmental education initiatives and the need to provide resources in remedial education to bridge the gap between high school and college
- Workforce education initiatives and career resources for our entire student population

Considerations for Development of Unit Strategic Plans:

1.   What can be done to improve the operation of the unit?

Intelligent acquisition and integration of library technologies to provide access to library resources and services to all library users with student engagement as the centerpiece of library services. The use of technology allows the library to expand its each beyond its four locations and limited staff and is therefore a critical component to our ability to serve the campus community.

Collaboration with faculty in all disciplines to promote library resources which support student learning, academic success, and career success.

Access to electronic content in all disciplines to keep pace with student demand and trends in academic libraries.

Provision of learning resources to bridge the gap between high school and college as well as provide tools and resources to develop life skills for our student population.

Provision of learning resources to serve as "open educational resources" for various departments, including but not limited to:

- Nursing Education Program
- Respiratory Technology Program
- Other allied health programs
- Communications and Liberal Arts

2.   What are the desired Service Unit Outcomes for the unit?

Library users will have access to library resources, materials, and services.

Library users will find collections to be sufficient in quality, depth, diversity, format, and currency to support the college's teaching and learning initiatives.

Library users will discover information in all formats through effective use of library technologies and organization of information.

Library users will seek engagement with librarians in a variety of ways and contexts when seeking information resources.

Library users will select among multiple options for instruction.

3. **What equipment / resources are needed to accomplish the unit's goals and objectives?**

Maintain current level of funding for existing technology systems, electronic subscriptions, and print subscriptions which support the teaching and learning initiatives of the college.

Expansion of the Springshare Library Technology Suite to further enhance the library's ability to provide resources and services while staff levels remain static.

Acquisition and integration of electronic resources which are designed to enhance skills in science, technology, engineering, and mathematics as part of a national effort to educate students in recognizing "fake news" and other negative impacts of the proliferation of information.

4. **Are there any goals or objectives that were not completed from previous year that should be included in the new plan?**

Due to the sudden move to online learning required during the COVID-19 Protocols, the library elected to postpone the requisition of any furniture or related items. These requests will be moved to Unit Goals 2022-2023.

Replacement of student computing at the St. Clair LRC was postponed during COVID-19 and will be moved to Unit Goals 2021-2022.

Unit Goals 2021-2022
OBJECTIVE
Provide access to library resources, materials and services to support the curriculum by maintaining current level of electronic resources [research databases, electronic book platforms, subscriptions] and technology infrastructure.

Link to unit outcome:
Library users will have access to library resources, materials, and services.

Objective will be met when:

Current level of electronic resources and technology infrastructure licenses/subscriptions are renewed without interruption.

Student and staff computing is updated at all campuses based upon the Rotation Schedule as provided by the Information Technology Department:

Jefferson Campus
- Additional circulation desk computer [estimated at $1,500.00]
- Library classroom computer [estimated at $1,500.00]
- Student computers [10 each at estimated $1,500.00 = $15,000.00]

Shelby Campus
- Circulation desk computer [estimated at $1,500.00]
- Replace all student computers with "zero clients" [estimated at $9,000.00

St. Clair Campus
- Replace five student computers [5 each estimated at $1,500.00 = $7,500.00]

Chilton Campus
- None.

Funding Request:
- Technology infrastructure: **$55,842.23**
- Resources: **$193,930.71**
- Student/staff computing: **$36,000.00**

OBJECTIVE

Provide library resources and services to support any scheduled accreditation renewals.

Scheduled for 2022:
- Medical Laboratory Technology
- Physical Therapist Assistant
- Accounting

- Business
- Finance Administration
- Office Administration
- Business Transfer
- Child Development

Link to unit outcome:

Library users will find collections to be sufficient in quality, depth, diversity, format, and currency to support the college's teaching and learning initiatives.

Objective will be met when:

Resources are audited, updated, and disseminated to the various programs with accreditation actions.

Funding Request: $13,500

Unit Goals 2022-2023

OBJECTIVE

Provide access to library resources, materials and services to support the curriculum by maintaining current level of electronic resources [research databases, electronic book platforms, subscriptions] and technology infrastructure.

Link to unit outcome:

Library users will have access to library resources, materials, and services.

Objective will be met when:

Current level of electronic resources and technology infrastructure licenses/subscriptions are renewed.

Funding Request:

Technology infrastructure: $59,751.19

Resources: $207,505.85

OBJECTIVE

Provide library resources and services to support any scheduled accreditation renewals.

Scheduled for 2023:

- Nursing [reaffirmation in 2024, preparation in 2023]
- Veterinary Technology Program
- Preparation for college wide Reaffirmation and associated Quality Enhancement Plan in 2024

Link to unit outcome:

Library users will find collections to be sufficient in quality, depth, diversity, format, and currency to support the college's teaching and learning initiatives.

Objective will be met when:

Resources are audited, updated, and disseminated to the various programs with accreditation actions.

Funding Request: $20,250.00

OBJECTIVE

Reconfiguration of library spaces to accommodate students and provide more efficient environments for student engagement.

Link to unit outcome:

Library users will seek engagement with librarians in a variety of ways and contexts when seeking information resources.

Library users will select among multiple options for instruction.

Funding Requests:

Updated casual seating for the Jefferson and Shelby Campus LRCs; estimated costs at $14,950.00

Mobile furniture for the reconfigured library classroom at the Jefferson LRC; estimated at $11,275.00

Mobile cubicle walls for tutoring areas of Jefferson Campus LRC; estimated cost $7,800.00

Reconfiguration of the Shelby Campus LRC to accommodate growing student traffic and access to the relocated ADA Accommodations Office:

- new study carrels with power
- study spaces for small groups
- removal of most of the library shelving through weeding; replace this area with student seating with power
- installation of a circulation desk providing separation of spaces for library staff and ADA staff
- remodeling of the library classroom to better accommodate the math and writing tutors while still providing study room access for students
- remodel/reconfigure the student computer lab into a classroom setting so that this space can be used as a classroom with reservations handled by the library staff
- Estimated costs for above: between $50,000 and $125,00

Promotional and marketing budget to include the following:

- JSCC purple tablecloths with LRC logs
- Sponsorship of various student group activities and events by the provision of lunches; snacks; promotional "swag" items; etc.
- Estimated costs at $4,890.00

Maintenance/Service	Item	FY2021	FY2022	FY2023
AutoGraphics	VERSO ILS	$5,019.00	$5,370.33	$5,746.25
EBSCO Publishing	Curriculum Builder; LTI Apps	$1,945.00	$2,081.15	$2,226.83
EBSCO Publishing	EBSCO Discovery Service	$24,084.00	$25,769.88	$27,573.77
EBSCO Publishing	Full Text Finder [Formerly A to Z]	$3,508.00	$3,753.56	$4,016.31
Gale	GVRL hosting fee	$600.00	$642.00	$686.94
OpenAthens	Single Sign On Remote Authentication Service	$5,623.00	$6,016.61	$6,437.77
Springshare	Library Technology Suite	$11,410.00	$12,208.70	$13,063.31
TOTAL		**$52,189.00**	**$55,842.23**	**$59,751.19**

Electronic Resources	Resource	FY2021	FY2022	FY2023
Cambridge University Press	Cambridge Companions Online	$1,544.04	$1,652.12	$1,767.77
Credo	Credo Reference Library	$4,402.74	$4,710.93	$5,040.70
EBSCO Publishing	Academic Complete E-books	$9,003.00	$9,633.21	$10,307.53
EBSCO Publishing	Academic Search Complete	$6,986.00	$7,475.02	$7,998.27
EBSCO Publishing	Associates Program Plus	$13,320.00	$14,252.40	$15,250.07
EBSCO Publishing	Business Source Complete	$5,723.00	$6,123.61	$6,552.26
EBSCO Publishing	CINAHL Complete	$10,425.00	$11,154.75	$11,935.58
EBSCO Publishing	Applied Sciences & Technology Complete	$8,824.00	$9,441.68	$10,102.60
EBSCO Publishing	America: History & Life With Full Text	$5,208.00	$5,572.56	$5,962.64
EBSCO Publishing	Historical Abstracts With Full Text	$5,208.00	$5,572.56	$5,962.64
EBSCO Publishing	Literary Reference Center	$8,730.00	$9,341.10	$9,994.98
EBSCO Publishing	Nursing Reference Center Plus	$10,535.00	$11,272.45	$12,061.52
EBSCO Publishing	PrepStep for Community Colleges	$5,364.00	$5,739.48	$6,141.24
EBSCO Publishing	PrepStep Computer Skills Center	$3,111.00	$3,328.77	$3,561.78
LearningExpress	Job & Career Accelerator	$2,771.00	$2,964.97	$3,172.52
EBSCO Publishing	Rehabilitation Reference Center	$6,938.00	$7,423.66	$7,943.32
EBSCO Subscription Services	Jefferson LRC print journal subscriptions	$2,278.68	$2,438.19	$2,608.86
EBSCO Subscription Services	Shelby LRC print journal subscriptions	$2,809.00	$3,005.63	$3,216.02
EBSCO Subscription Services	St. Clair LRC print journal subscriptions	$1,312.62	$1,404.50	$1,502.82
EBSCO Subscription Services	Chilton LRC print journal subscriptions	$1,351.21	$1,445.79	$1,547.00
Gale	Allied Health	$1,504.86	$1,610.20	$1,722.91
Gale	Peterson's Education & Career Center	$3,244.29	$3,471.39	$3,714.39
InfoBase Learning	Bloom's How To Write About	$1,236.23	$1,322.77	$1,415.36
InfoBase Learning	Films On Demand	$13,481.50	$14,425.21	$15,434.97
InfoBase Learning	Today's Science	$934.96	$1,000.41	$1,070.44
InfoBase Learning	Feature Films for Education	$4,509.32	$4,824.97	$5,162.72
Ovid	Nursing Journals/Made Incredibly Easy Series	$23,881.00	$25,552.67	$27,341.36
Oxford University Press	Oxford Art; Oxford Music	$7,558.20	$8,087.27	$8,653.38
NurseTim	NexGen NCLEX-RN Webinars for Faculty	$1,899.00	$2,031.93	$2,174.17
ThingLink	Interactive Modules for Faculty & Students	$5,000.00	$5,350.00	$5,724.50
International Clinical Educators	Webinars/Content for Clinical Educators	$2,150.00	$2,300.50	$2,461.54
	TOTAL	**$181,243.65**	**$193,930.71**	**$207,505.85**

Learning Resource Centers Statistical Summary			
Personnel	**2018-2019**	**2019-2020**	**2020-2021**
Professional Librarians	5.5	5.5	5.5
Other Professional Staff	1	1	1
Non professional Staff	1	1	1
Student Workers	0	0	0
Collection	**2018-2019**	**2019-2020**	**2020-2021**
Traditional Print and Audio-Visual Held	63,134	50,075	51,991
Books in Electronic Format Available	241,935	235,131	223,887
Digital Media	26,768	32,094	53,895
Print Journal Subscriptions	156	149	132
Electronic Reference & Aggregation	57	59	59
Circulation/Usage	**2018-2019**	**2019-2020**	**2020-2021**
Traditional Print Regular Circulation	614	177	113
Digital Media	39,381	40,331	73,959
Database Master Report [searches/requests]	162,793	225,016	244,628
Electronic Book Circulation	106,339	119,758	108,339
Information Services	**2018-2019**	**2019-2020**	**2020-2021**
Class Instructional Sessions	289	85	74
Virtual Instruction Sessions [LibWizard]	2,348	2,814	7,283
LibGuides Sessions	251,844	301,176	380,386
LibGuides LTI Blackboard Integration	9,735	14,090	6,825
Virtual Reference [LibAnswers; Knowledge Base]	1,281	6,331	7,673
Student Engagement	2,888	2,288	69,711

Intitution Name	Number of physical books (AL2019)	Number of digital/electronic books (AL2019)	Number of digital/electronic databases (AL2019)
Bevill State Community College	72618	73	106
Bishop State Community College	75393	224	5
Central Alabama Community College	27279	8656	3
Chattahoochee Valley Community College	33390	233119	102
Coastal Alabama Community College	136996	225850	86
Enterprise State Community College	48858	4	5
Gadsden State Community College	62691	71394	88
George C Wallace Community College-Dothan	28931	761	8
George C Wallace State Community College-Hanceville	52886	139272	110
George C Wallace State Community College-Selma	22027	47	5
H Councill Trenholm State Community College	10411	685	23
J F Ingram State Technical College			
J. F. Drake State Community and Technical College	20776	0	105
Jefferson State Community College	**50075**	**238447**	**59**
John C Calhoun State Community College	47961	48969	8
Lawson State Community College	41403	48674	72
Lurleen B Wallace Community College	37494	46418	66
Marion Military Institute	28723	2400	5
Northeast Alabama Community College	49129	233318	61
Northwest-Shoals Community College	63303	38115	1
Reid State Technical College	6526	150480	2
Shelton State Community College	50735	16048	6
Snead State Community College	6430	113068	61
Southern Union State Community College	40905	564	5

Intitution Name	Number of digital/electronic media (AL2019)	One-time purchases of books serial backfiles and other materials (AL2019)	Ongoing commitments to subscriptions (AL2019)
Bevill State Community College	0	2642	2328
Bishop State Community College	0	6954	57100
Central Alabama Community College	0	6000	29390
Chattahoochee Valley Community College	0	1623	11371
Coastal Alabama Community College	0	71555	80871
Enterprise State Community College	0	30	4953
Gadsden State Community College	93	2259	22097
George C Wallace Community College-Dothan	0	19786	23140
George C Wallace State Community College-Hanceville	27113	47843	85926
George C Wallace State Community College-Selma	0	7730	6150
H Councill Trenholm State Community College	0	22617	72978
J F Ingram State Technical College			
J. F. Drake State Community and Technical College	0	14655	27601
Jefferson State Community College	**32094**	**2437**	**150062**
John C Calhoun State Community College	0	23731	17343
Lawson State Community College	187	9512	26595
Lurleen B Wallace Community College	41487	6435	26495
Marion Military Institute	0	1754	6631
Northeast Alabama Community College	61078	37822	44178
Northwest-Shoals Community College	0	4319	1205
Reid State Technical College	0		
Shelton State Community College	0	23148	28767
Snead State Community College	39227	0	26594
Southern Union State Community College	1	28495	44585

Intitution Name	Other materials/services expenditures (AL2019)	Total materials/services expenditures (AL2019)	Other operation and maintenance expenditures (AL2019)
Bevill State Community College	13891	18861	1662
Bishop State Community College	0	64054	11145
Central Alabama Community College	0	35390	4200
Chattahoochee Valley Community College	3520	16514	0
Coastal Alabama Community College	71483	223909	12395
Enterprise State Community College	1366	6349	0
Gadsden State Community College	1006	25362	62582
George C Wallace Community College-Dothan	5894	48820	1771
George C Wallace State Community College-Hanceville	5976	139745	1596
George C Wallace State Community College-Selma	5030	18910	750
H Councill Trenholm State Community College	0	95595	0
J F Ingram State Technical College			
J. F. Drake State Community and Technical College	0	42256	39786
Jefferson State Community College	**0**	**152499**	**52443**
John C Calhoun State Community College	34655	75729	76721
Lawson State Community College	0	36107	44912
Lurleen B Wallace Community College	1046	33976	0
Marion Military Institute	0	8385	7140
Northeast Alabama Community College	0	82000	64931
Northwest-Shoals Community College	16694	22218	11694
Reid State Technical College			
Shelton State Community College	0	51915	80951
Snead State Community College	0	26594	9653
Southern Union State Community College	4161	77241	22264

Intitution Name	Total operations and maintenance expenditures (AL2019)	Total physical library circulations (books and media) (AL2019)	Total digital/electronic circulations (books and media) (AL2019)
Bevill State Community College	1662	2537	0
Bishop State Community College	11145	359	1600
Central Alabama Community College	4200	1462	288
Chattahoochee Valley Community College	0	26	80
Coastal Alabama Community College	12395	3989	771
Enterprise State Community College	3044	372	69534
Gadsden State Community College	62582	2866	46601
George C Wallace Community College-Dothan	1771	5518	31043
George C Wallace State Community College-Hanceville	1821	176	16117
George C Wallace State Community College-Selma	750	1242	33
H Councill Trenholm State Community College	0	132	1720
J F Ingram State Technical College			
J. F. Drake State Community and Technical College	39786	1283	13951
Jefferson State Community College	**52443**	**849**	**106339**
John C Calhoun State Community College	77141	2402	3422
Lawson State Community College	44912	6831	908
Lurleen B Wallace Community College	0	907	33769
Marion Military Institute	7140	1646	5665
Northeast Alabama Community College	65821	4565	1639
Northwest-Shoals Community College	11694	1295	318
Reid State Technical College		17	1
Shelton State Community College	80951	2328	1568
Snead State Community College	9653	6	845
Southern Union State Community College	22264	1717	6864

Intitution Name	Total library circulations (physical and digital/electronic) (AL2019)
Bevill State Community College	2537
Bishop State Community College	1959
Central Alabama Community College	1750
Chattahoochee Valley Community College	106
Coastal Alabama Community College	4760
Enterprise State Community College	69906
Gadsden State Community College	49467
George C Wallace Community College-Dothan	36561
George C Wallace State Community College-Hanceville	16293
George C Wallace State Community College-Selma	1275
H Councill Trenholm State Community College	1852
J F Ingram State Technical College	
J. F. Drake State Community and Technical College	15234
Jefferson State Community College	**107188**
John C Calhoun State Community College	5824
Lawson State Community College	7739
Lurleen B Wallace Community College	34676
Marion Military Institute	7311
Northeast Alabama Community College	6204
Northwest-Shoals Community College	1613
Reid State Technical College	18
Shelton State Community College	3896
Snead State Community College	851
Southern Union State Community College	8581